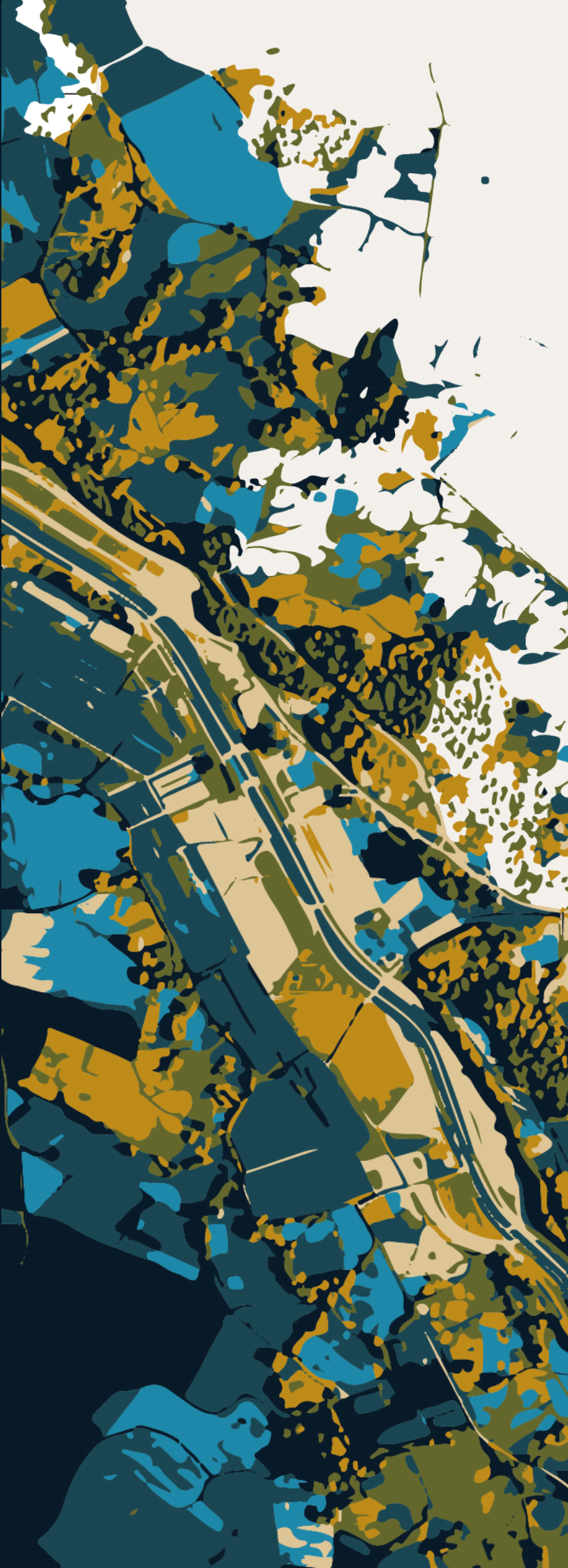




**JUSTICE
RAPID
RESPONSE**

LEVERAGING INNOVATIVE PATHWAYS TO JUSTICE

ANNUAL REPORT 2023



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REACHING NEW FRONTIERS

International crimes and grave human rights violations were reported almost daily in 2023. Last year saw a resumption of hostilities in Sudan, Nagorno Karabakh and between Israel and Hamas. Violence continued unabated in Ukraine, Myanmar and the Democratic Republic of Congo just to name a few situations. These conflicts are leaving thousands of victims and survivors in need of justice. What can be done in the face of so much suffering?

At Justice Rapid Response, we find hope in our partners' persistence and capacity to develop innovative approaches to justice. In 2023, they turned to us more than a hundred times to ask for expertise from our roster to help them reach new frontiers in their work and answer the call for justice of victims and survivors in an innovative manner.

For instance, you'll discover how we worked with the Special Jurisdiction for Peace (JEP) in Colombia in the development of its restorative justice approach. It is also in Colombia that we supported the JEP in the prosecution of the crime of gender persecution in relation to sexual minorities affected by the armed conflict.

Last year, the issue of crimes affecting the environment has gained momentum with many initiatives to creatively use existing laws and justice pathways to account for such crimes. We present in this report how we helped the Office of the Prosecutor of Ukraine in the investigation of the Nova Kakhovka dam destruction and its consequences on the environment and the surrounding populations. Because children are often the first victims of such crimes, JRR's experts also helped ensure that this investigation was carried out in a child-sensitive manner.

On this sensitive issue of accountability for crimes affecting children, you will learn about the contribution of one Intelligence Analyst from the JRR Roster who supported the International Criminal Court Office of the Prosecutor in its work leading to the issuance of two arrest warrants in relation to the deportation of Ukrainian children to Russia.

An obvious new frontier is in relation to the use of digital means of investigation. You will read in this report about the work of an Open Source Investigator who was deployed in support of the Clooney Foundation for Justice to help file cases before German courts in relation to international crimes committed in Ukraine.

Innovation must never be done at the expense of victims and survivors, who should remain firmly at the center of any justice effort. This is why, in all our expert deployments, we systematically insist on the adoption of an intersectional, gender and child sensitive approach to justice work. This is what we have been doing for over a decade and what we will continue to do in 2024, with our staff and partners, to promote a victim-centric approach to justice, one that can eventually contribute to peace.

We wish you good reading.

Marc PECSTEEN DE BUYTSWERVE

Chairperson of the Executive Board of Justice Rapid Response,
Permanent Representative of Belgium in Geneva

Samuel EMONET

Executive Director of
Justice Rapid Response

INTRODUCTION

2023

marks the first year of the implementation of [JRR's four-year strategy](#). This strategy is our roadmap to fulfil our **vision**, where all victims and survivors of international crimes and serious human rights violations have access to justice, contributing to peaceful and inclusive societies.

In pursuit of this overarching vision, **JRR partners with international, national and civil society actors** by providing them with **prompt, impartial** and **professional** expertise, tailored to each context, to investigate international crimes and serious human rights violations and to **promote the rights and access to justice of victims and survivors**.

Through this strategy, JRR identified four **strategic aims** it intends to achieve over the coming years:

STRATEGIC AIMS			
STRATEGIC AIM 1	STRATEGIC AIM 2	STRATEGIC AIM 3	STRATEGIC AIM 4
 <p>Bolstering impact by combining a responsive and proactive engagement with multiple actors of justice in priority accountability situations.</p>	 <p>Achieving a more inclusive and victim-centred justice.</p>	 <p>Enabling a multidisciplinary approach that includes digital investigative expertise.</p>	 <p>Achieving our strategic aims with our partners.</p>

You will discover how JRR is leveraging innovative pathways to justice in support of the efforts led by its partner organizations across the globe, thanks to its unique tool: the JRR Roster of over 750 justice and human rights experts. The impact stories you'll read about – which were selected from the **115 expert deployments** we completed this year – are JRR's contribution to building more peaceful and resilient societies, in line with Sustainable Development Goal 16.



OUR PROGRAMMES

Justice Rapid Response is the only global facility that provides rapidly deployable experts to investigate international crimes and serious human rights violations and to enable a holistic, gender-sensitive, and inclusive approach to justice. For this, we established three programmes respectively supporting international, national and civil society justice actors to promote the rights and access to justice of victims and survivors :

IJP

INTERNATIONAL
JUSTICE PROGRAMME:

Supporting international mechanisms to bridge gaps in expertise and for the inclusion of marginalized victims.

NJP

NATIONAL
JUSTICE PROGRAMME:

Supporting national jurisdictions to fight impunity for international crimes at home and in other countries under extraterritorial jurisdiction.

CSP

CIVIL SOCIETY
PROGRAMME:

Supporting civil society organizations to power up the whole “justice ecosystem” as justice and human rights institutions are increasingly recognizing them as key partners.

At JRR, we also take part in policy dialogues through various fora, including the Human Rights Council and the Assembly of States Parties to the Rome Statute, to ensure that lessons learned from our expert deployments can be useful to the broader international justice and human rights community.



JRR is proud to have developed a longstanding partnership with UN Women. Together, we are dedicated to supporting the UN system’s efforts to mainstream gender issues and keep fighting SGBV.

WHAT THEY SAY ABOUT JRR

“ Justice Rapid Response was one of the first organizations we were in contact with when the Jurisdiction (Special Jurisdiction for Peace) started. I remember they came and that two months later, the first experts on the issues for which we needed an answer arrived. Justice Rapid Response helped us structure the system we are using to systematize cases of sexual violence. ”

Alexandra Sandoval Mantilla,
Judge, Special Jurisdiction
for Peace in Colombia

“ Justice Rapid Response made a crucial contribution to GIEI Bolivia’s work by deploying high quality experts with niche expertise – including on sexual and gender-based violence and reparations. This allowed us to advance our work for accountability in the country by addressing the recent episodes of political violence. ”

Juan Méndez,
Former Member of the Interdisciplinary
Group of Independent Experts
(GIEI) for Bolivia

2023 AT A GLANCE

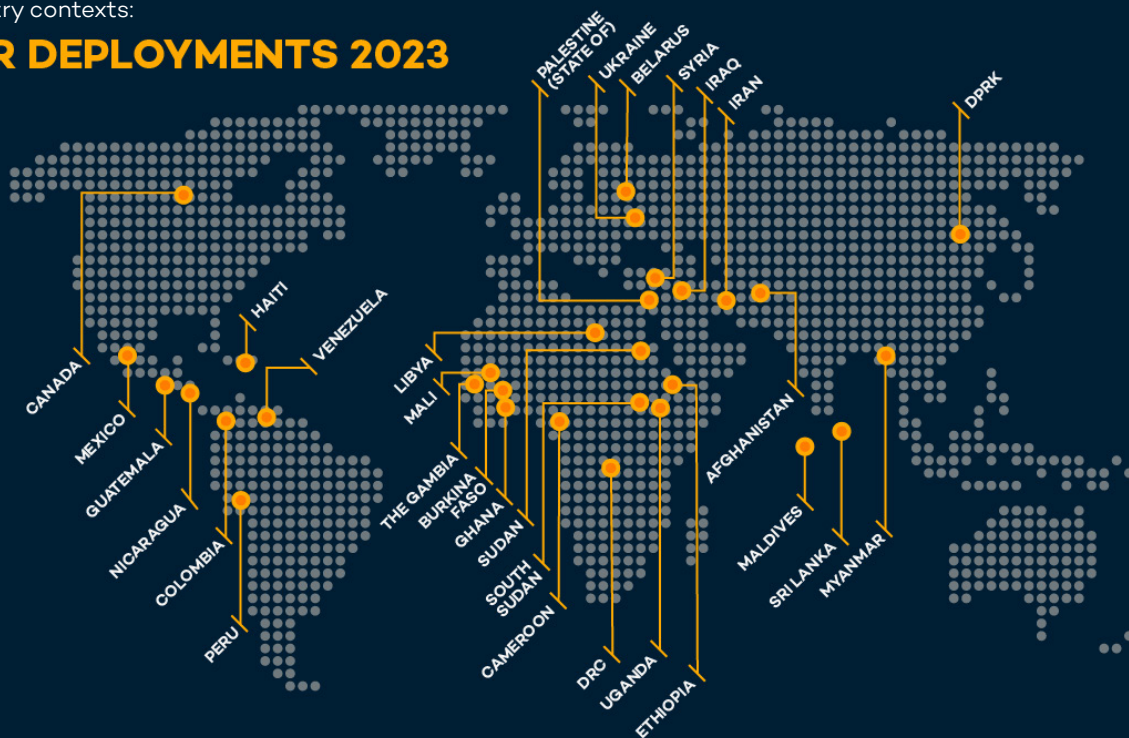
86 Number of new expert deployments

29 deployments that carried over from previous year

115 IN TOTAL

Country contexts:

JRR DEPLOYMENTS 2023



Deployments per programme:

IJP: 33

NJP: 40

CSP: 42

“ Since 2015, Justice Rapid Response has delivered 32 expert deployments to UNICEF to support their work in countries worldwide. The expertise deployed has predominantly been in the field of child rights. Also, it includes investigators, gender experts, psychosocial experts, witness management experts, interpreters, and translators to support experts with their work. UNICEF has a mandate to safeguard the rights of all children everywhere. Each of the experts deployed by JRR has helped us advance our mandate. I highly value the work done by JRR in support of our mandate, as well as the quality, diversity, and unique combination of skills and expertise of the JRR roster. As we support the international community to ensure access to justice and protection for children and to close the impunity gap for grave violations of human rights against children, we are proud to work with JRR. ”

Hazel De Wet,
Deputy Director EMOPS, UNICEF



Rohingya children drawing pictures of what they witnessed in Myanmar, Burma. Credit: Anna Dubuis /DFID

SEXUAL AND GENDER-BASED CRIMES:

ASSESSING THE PSYCHOSOCIAL LONG-TERM CONSEQUENCES OF INTERNATIONAL CRIMES COMMITTED AGAINST THE ROHINGYA



JRR aims to **systematically mainstream gender justice, bridge the expertise gap in this field, and promote the rights of victims and survivors of gender-based violence (GBV)**. All individuals can be victims of GBV, and at different stages in life, from young children to elderly people. As per the [revised policy on gender-based crimes](#) of the Office of the Prosecutor of the International Criminal Court, GBV is “an umbrella term for any harmful act that is perpetrated based on socially ascribed differences based on gender, usually because of a person’s actual or perceived gender, sex, or sexual

orientation”. Delve into our approach to Myanmar to better understand how we leverage mental health and psychosocial support (MHPSS), an uncommon expertise in international justice and accountability efforts to promote access to justice.

In 2017, the Myanmar military launched a brutal crackdown in response to attacks by Rohingya militants against police officers. This crackdown and prior reported incidents resulted in widespread human rights abuses, including extrajudicial killings, rape, mass displacement and genocidal attacks, with

over 700,000 Rohingya who have now fled to neighbouring Bangladesh.

Already in 2015, JRR had identified Myanmar as an acute human rights crisis and conducted extensive consultations to identify the needs of victims and survivors and from justice actors operating on the ground. Since then, JRR has completed over **31 expert deployments** to support accountability for international crimes being committed in the country. **It has also been actively involved in all of the main avenues and mechanisms for accountability** established to bring justice for international crimes and serious human rights violations committed in Myanmar. This includes the International Court of Justice (ICJ) case filed by The Gambia, the International Criminal Court (ICC) case, the Independent Investigative Mechanism for Myanmar and Independent International Fact-finding Mission on Myanmar mandated by the Human Rights Council. It is quite telling of the relevance and need for JRR's expertise.

By way of example, JRR provided expertise to Legal Action Worldwide (LAW) through the deployment of **MHPSS experts, an uncommon expertise** being leveraged in justice efforts.

Specifically, **three JRR sexual and gender-based violence psychosocial experts** were deployed to Cox's Bazar, to support the organization by interviewing survivors, provide crucial research input and contribute to the drafting of the final report.

These deployments aimed to collect evidence of **the long-term psychosocial impacts of sexual and gender-based violence as international crimes committed against the Rohingya people**, for submission to the Gambia Legal Team in its proceedings at the ICJ in The Hague.

Paying close attention to the psychosocial impacts of the crimes the Rohingya victims and survivors suffered will contribute to establish the **full spectrum of the crimes** and, eventually, support their claims to obtain **reparations**.

If properly mainstreamed across all justice actors, MHPSS would enable justice and accountability processes to implement a **Do No Harm approach and guarantee the mainstreaming of a victim-centered and trauma-informed approach throughout all processes**¹.

Kutupalong Rohingya refugee camp, Cox's Bazar, Bangladesh.
Credit: Adobe Stock



¹ Michels, A. Et Al. (2024) Integration of Mental Health and Psychosocial Approaches in Accountability Mechanisms for Atrocity Crimes. Knowledge Management Fund.



The International Criminal Court in The Hague, Netherlands.
Credit: Adobe Stock

ACCOUNTABILITY FOR CRIMES AFFECTING CHILDREN: **WHEN STRATEGIC PARTNERSHIPS DELIVER KEY RESULTS**



The scale of the crimes affecting children in armed conflicts and fragile settings is immense, but often overlooked. To change this reality, **JRR systematically deploys experts to help its partners adopt a child-sensitive approach** to their investigations and justice efforts. Discover our work in partnership with the ICC and its Gender and Children Unit in this regard.

Following the full-scale invasion of Ukraine in 2022 and to answer the surge in capacity needs of the ICC Office of the Prosecutor (OTP) for its investigation into the situation in Ukraine, **JRR deployed an Intelligence Analyst expert.**

Because of the severe escalation in violence, the OTP opened an investigation that encompasses any past and present **allegations of war crimes, crimes against humanity, or genocide committed on any part of the territory of Ukraine** by any person from 21 November 2013 onwards.

The JRR expert deployed **held a pivotal role in the investigative team with their relevant linguistic skills and geographical knowledge.** The expert was tasked with the analysis of multiple sources, incidents, and patterns of crime required to develop investigative hypotheses, collect relevant evidence, and identify the persons who appeared to bear

the greatest responsibility. On 17 March 2023, **the ICC issued two arrest warrants: one for the current President of the Russian Federation and one for Russia’s Children’s Rights Commissioner**, stating there are reasonable grounds to believe that these two individuals bear responsibility for the war crime of unlawful deportation and transfer of children from Ukraine to Russia. The JRR expert’s work remains confidential but their work **contributed greatly** to the publicly available results of the investigative team.

Demonstrating the impact of this outcome for the families of the children who have been deported to Russia, Ukraine’s Human Rights Commissioner, Dmytro Lubinets, [declared during a news conference that the issuance of the two arrest warrants had helped to return some of these deported children to their families.](#)



2023 marked the 10th anniversary of Justice Rapid Response’s first deployment to the International Criminal Court. Since 2013, JRR has successfully completed over 20 deployments to the ICC. JRR also signed in 2022 a framework agreement with the Office of the Prosecutor to boost the collaboration and enable more direct and rapid deployments of JRR Roster Experts to the OTP.



HOW FINANCIAL INVESTIGATIONS EXPERTISE IN ACCOUNTABILITY EFFORTS MAKES A DIFFERENCE IN LIBYA

The Spanish coastguard intercepts a traditional fishing boat carrying African migrants off the island of Tenerife in the Canaries. Credit: UNHCR / A. Rodriguez / 24 October 2007

JRR has been a trusted supporter of the work of the UN Fact-finding Mission (FFM) on Libya, including by providing a **Financial Investigations and Gender Specialist to help shed light on the misappropriation of public funds by active militia and other State-affiliated groups.**

In detention centres, the FFM found reasonable grounds to believe that guards demanded and received payment for the release of migrants. Trafficking, enslavement, forced labour, imprisonment, extortion and smuggling generated significant revenue for individuals, groups, and State institutions. The significant revenue generated incentivized the continuation of the violations documented.

Following the release of the FFM’s final report in 2023, the ICC Prosecutor [indicated before the Security Council that “four warrants were issued by the independent judges of the International Criminal Court”](#) against alleged perpetrators of grave crimes in Libya. The ICC Prosecutor confirmed that his office received information from the FFM and closely collaborated with it. This demonstrates the long-term impact of deploying the right expertise at the right time.





The Nova Kakhovka Dam in 2013 before its destruction.
Credit: Липунов Г.А.

INVESTIGATING INTERNATIONAL CRIMES AFFECTING THE ENVIRONMENT:

THE NOVA KAKHOVKA DAM CASE



In Ukraine, the magnitude of **environmental devastation** as a result of the ongoing armed conflict, for instance the destruction of the Nova Kakhovka Dam, will have **long-term consequences that will affect the population for generations**. Discover how JRR is stepping up its efforts in relation to crimes affecting the environment to promote the rights of victims in Ukraine.

A key issue in fighting impunity for international crimes affecting the environment is collecting evidence and securing it for future judicial proceedings. For this, **the adequate expertise must be made available as rapidly as possible to ensure no evidence is lost**. A good example is the case of the Nova Kakhovka Dam destruction for which JRR deployed an Expert on Crimes Impacting the Environment with a scientific background. Because of the high probability of losing

crucial evidence considering the rapid flooding of vast areas, the **swift deployment** of a Biologist and Expert in Crimes Affecting the Environment constituted a **decisive factor** in assisting Ukrainian Prosecutors in securing data that might eventually be used as evidence before courts.

STRATEGIC PARTNERSHIP WITH THE UKRAINE OPG



JRR has recently signed a strategic partnership with the Office of the Prosecutor General of Ukraine, consolidating our collaboration and efforts in promoting the rights and access to justice for victims and survivors of international crimes and gross human rights violations committed in Ukraine.



The Vice President of the JEP, Judge Belkis Florentina Izquierdo Torres and Samuel Emonet, Executive Director of JRR, at the JEP, Bogota, Colombia. Credit: Mary Díaz Márquez.

PROMOTING A COMPREHENSIVE APPROACH TO PEACE THROUGH RESTORATIVE JUSTICE IN COLOMBIA



Adopting a restorative justice lens changes the way we approach justice processes for international crimes and gross human rights violations. The core of the discussion shifts from how to incarcerate perpetrators and the length of their sentences, to how to ensure, both in terms of positive participation processes and outcomes, **redress for victims as well as reintegration of perpetrators**. This in turn leads to setting up the **best possible conditions to guarantee the non-recurrence of crimes**.

“Restorative justice is the justice of the community. The objective is not for everyone to love each other, but to ensure that they are able to coexist in peace.” – JRR Expert in Restorative Justice

Since 2019, JRR has been supporting the Special Jurisdiction for Peace (JEP in Spanish) in Colombia in fulfilling its mandate. The JEP is one of Colombia's transitional justice mechanisms set up in the context of the Final Peace Agreement of 2016.

When deployed to the JEP, JRR's Expert in Restorative Justice **worked with magistrates on the best ways to question victims and perpetrators during the official hearings to avoid retraumatizing effects**. A key activity was a moot court exercise. It consisted in a role-play activity in which judges alternatively played the role of victims and perpetrators to improve their

abilities to question all parties in a **non-retraumatizing manner**, encouraging them to adopt a **restorative justice approach when conducting their hearings**.

JRR was also **instrumental in the JEP's decision to systematically set up preparatory meetings** organised with victims and/or perpetrators prior to the official JEP hearings. The aim of these preparatory meetings is **to ensure that hearings are not retraumatizing experiences** for either the victims or the perpetrators, and to help facilitate the process once in court, providing victims with early closure. These meetings generate a safe space to foster exchanges, helping victims better express what they expect of the trial, and for perpetrators to prepare themselves and acknowledge the suffering they inflicted on victims.

Showcasing the JEP's desire to **mainstream a restorative justice approach**, it established a **Restorative Justice Unit (RJU)** in 2023, which has since been supported by JRR experts. This unit supports several other departments inside the JEP for all activities that include a restorative justice component. Demonstrating JRR's contribution is the deployment of a restorative justice expert to the RJU who suggested **practical alternatives to include communities in**



In August 2023, JRR renewed and expanded its strategic partnership with the *Jurisdicción Especial para la Paz* (JEP) to continue supporting the ongoing restorative justice efforts and promoting the rights and access to justice for victims and survivors of the Colombian armed conflict. Since 2019, JRR has stepped up its contribution to transitional justice in Colombia and has successfully completed several expert deployments of gender advisors, restorative justice and victims' participation experts to both the JEP and its regional partners in attending victims' needs in terms of justice.

justice processes and promote peaceful coexistence among its members while facilitating the reintegration of former combatants. One of those recommendations was to include and consult with community leaders from the start of a process as this facilitates the engagement of other members of the community.

THE NARIÑO CASE: WHEN GENDER EXPERTISE SHEDS LIGHT ON OVERLOOKED CRIMES

In July 2023, the JEP issued a ground-breaking decision that charged **15 former FARC rebels with war crimes and crimes against humanity committed against LGBTQI+ people**. In this decision, the JEP recognized that armed actors **persecuted LGBTQI+ victims because of their perceived sexual orientation, gender identity, and gender expression**. This is the first legal decision related to macro-case 002, which relates to the Territorial Situation of Tumaco, Ricaurte, and Barbacoas Municipalities (Nariño). In 2022, JRR deployed a **SGBV Prosecutions Expert** to work with the team in charge of this case on the

development of this legal decision. All chapters developed with the JRR Prosecutions Expert were included in the decision, demonstrating the impact of relying on a gender-based and inclusive approach to justice in accountability efforts. Together with the Case 002 team, the JRR expert also analyzed the specific damage caused to indigenous communities in addition to the individual, collective and territorial impact of these human right violations. **It led the JEP to establish that the territory was a victim of the conflict in its own right, recognizing the damage caused to natural ecosystems and sacred sites.**



Damaged shopping center in Kyiv.
Credit: Adobe Stock

UNIVERSAL JURISDICTION CASES:

LEVERAGING THE POWER OF TECHNOLOGY TO INVESTIGATE WAR CRIMES IN UKRAINE



2023 witnessed a significant surge in the recourse to national jurisdictions to seek justice for victims and survivors of international crimes under **the principle of universal jurisdiction**. Here is an example of JRR's work in Ukraine.

Since the full-scale invasion of Ukraine in 2022, JRR has increased its efforts to promote the rights of victims and survivors in the context of the Ukrainian armed conflict. Among our partners is the Clooney Foundation for Justice (CFJ), which [filled three cases before German courts under the principle of universal jurisdiction regarding war crimes committed in Ukraine](#).

JRR collaborated with CFJ's Docket Initiative by providing technical support through the deployment of a **Legal Advisor, a Military Expert, an Open-Source Investigator and a Corporate Crimes and Financial Analyst**.

Together, they contributed to **enhancing CFJ's technical understanding of German legislation** and procedural requirements, **expanding its understanding of key military aspects of a line of inquiry, answering key outstanding questions through digital investigative techniques**, and advancing CFJ's **planning for future financial investigations**, therefore bridging a crucial gap in terms of capacities.

Regarding the digital investigative expertise provided, JRR's expert was instrumental in providing **context regarding the military structure of the Russian Armed Forces and its affiliated forces as well as the timeline and locations of the incidents** in relation to the various crimes committed in Ukraine.

The JRR expert also contributed to define CFJ's focus for future investigative efforts.

BUSINESS & HUMAN RIGHTS:

SEEKING JUSTICE FOR THE YAZIDI IN THE LAFARGE CASE



On December 2023, 400 Yazidi-Americans filed a lawsuit in the United States against French cement and construction conglomerate Lafarge S.A. under the Anti-Terrorism Act for **conspiring to provide support to the “terrorist and genocidal campaign” conducted by ISIS against the Yazidi population**. This is a landmark civil case brought against a private enterprise by the

Yazidi victims and survivors who are seeking to **obtain justice and financial compensation for the harms suffered**. This filing was supported by many organizations, including Iraq-based **Yazda**, which facilitated the gathering of all of the 400 victims’ interviews.

Demonstrating **JRR’s long-term commitment to Yazda’s** essential work and to promoting the rights and access to justice for victims and survivors, **JRR has been working with Yazda since 2017 to strengthen its capacity in documenting gross human rights violations and international crimes**. Over the years, JRR provided, among others, **child rights and legal expertise as well as sexual and gender-based investigators to Yazda** and will continue doing so to build the capacity of CSOs and contribute to empowering all actors of the justice system.



Lalish is an important Yazidi holy site in Iraqi Kurdistan.
Credit: Adobe Stock

HOW JRR’S EXPERT CONTRIBUTION MAKES IT TO THE INTERNATIONAL COURT OF JUSTICE



Justice and accountability processes are long and do not produce immediate results, but the recent opening of procedures against Syria before the ICJ is a clear example of JRR’s contribution to justice processes.

In fact, the [application](#) filed on June 8th, 2023, by **Canada and The Netherlands against Syria**, heavily relies and cites findings on SGBV and child rights violations drawn from the UN Commission

of Inquiry (COI) on Syria, that JRR has extensively supported for many years.

Between 2012 and 2020, **more than 20 experts from the JRR Roster were deployed to the COI’s investigative team**, in particular to ensure proper SGBV and child rights investigations. Their expertise was instrumental for the COI to uncover patterns of SGBV and detention practices, and to outline violations against children.

THE JRR ROSTER

765

Total of experts on the roster

GENDER AND GEOGRAPHIC DISTRIBUTION:

62%
Women



38%
Male

56%
Global
North



44%
Global
South



NEW EXPERTS RECRUITED IN 2023:

43

28%
Male

72%
Female



115

Nationalities



Over 100
Languages spoken

OUR DONORS

JRR WISHES TO THANK the following contributing States and entities for their support in 2023 without which we could not fulfill our mission of ensuring that all victims and survivors of international crimes and human rights violations have access to justice.



Canada – Global Affairs Canada



Canton de Genève



Denmark – Permanent Mission of Denmark to the United Nations Office in Geneva



Finland – Ministry for Foreign Affairs



Justice
Truth
Dignity

International Center for Transitional Justice – (US State Department funds)



Ireland – Department of Foreign Affairs



Liechtenstein – Office for Foreign Affairs



Luxembourg – The Ministry of Foreign and European Affairs, Defence, Development Cooperation and Foreign Trade



The Netherlands – Ministry of Foreign Affairs



The Republic of Korea – Ministry of Foreign Affairs (through the United Nations Office of the High Commissioner for Human Rights)



Save the Children – (European Union ECHO funds)



Switzerland – Federal Department of Foreign Affairs



United Kingdom – Foreign, Commonwealth and Development Office



UN WOMEN



Ville de Genève

Should you wish to contribute to JRR's mission, please reach out to our team. We have an office presence both in Geneva and New York:

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To consult our [financial statements / audits](#), please follow this link.

JRR ASSOCIATION FINANCIAL STATEMENTS

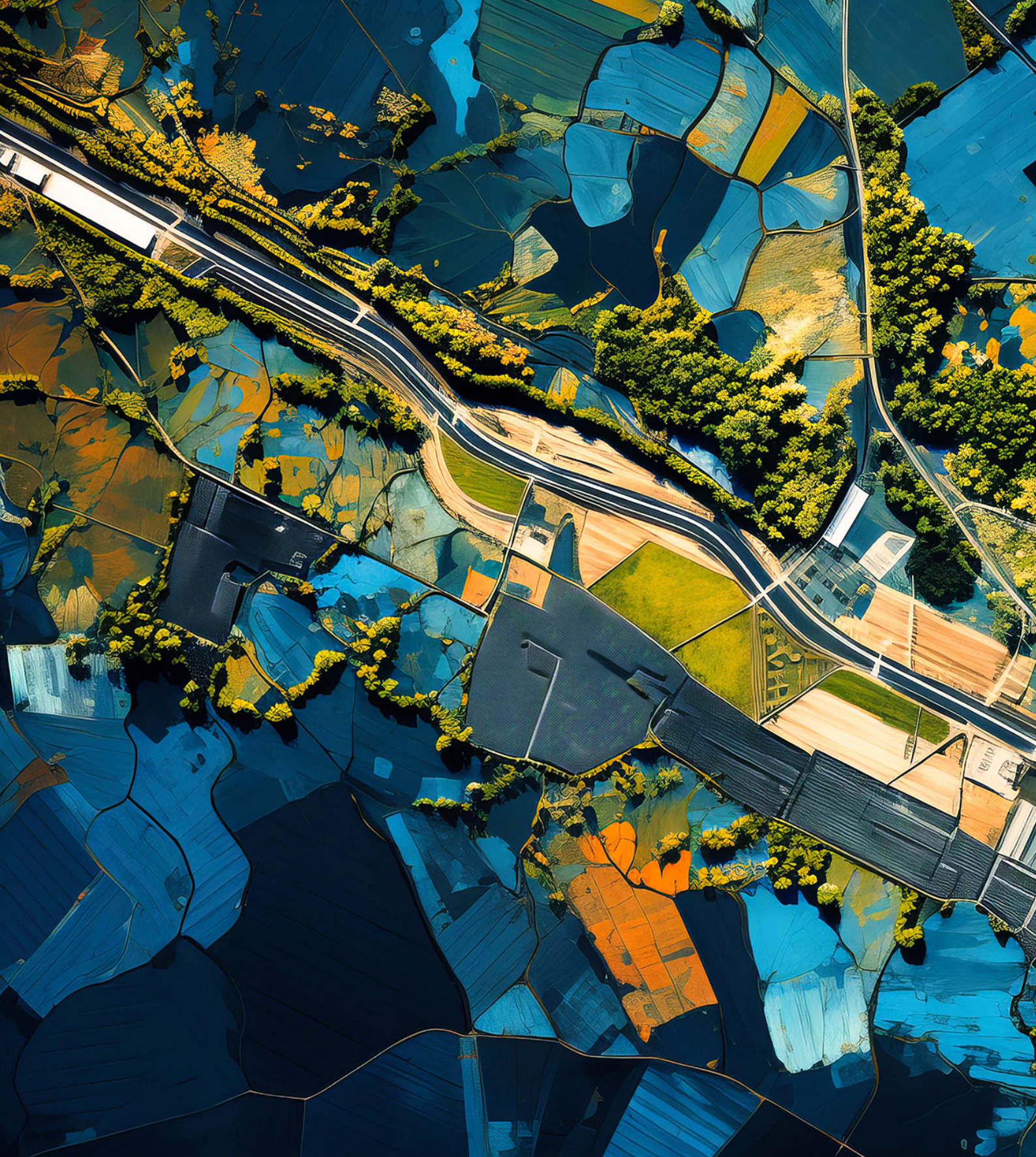
STATEMENT OF RECEIPTS AND EXPENSES FOR THE YEAR ENDED 31 DECEMBER (IN CHF)

	2023	2022
RECEIPTS		
Revenue from donors	4'270'486.37	4'535'411.62
TOTAL OPERATING INCOME	4'270'486.37	4'535'411.62
OPERATING EXPENSES		
Personnel expenses	1'767'117.30	1'642'489.21
Rent and utilities	108'648.60	117'061.85
General and Administration expenses	204'310.84	171'894.02
Consultant fees	121'520.77	176'248.80
Outreach expenses	40'199.93	21'049.30
Professional fees	43'363.53	39'230.65
Executive Board and Assembly / Committee expenses	12'635.60	21'010.50
Other operating expenses	2'105'619.59	1'870'225.55
<i>Deployments</i>	1'822'216.66	1'526'944.19
<i>Recruitment expenses, including sponsorships</i>	11'770.11	35'986.15
<i>JRR USA</i>	271'632.82	307'295.21
TOTAL OPERATING EXPENSES	4'403'416.16	4'059'209.88
OPERATING RESULT	(132'929.79)	476'201.74
Financial expenses	(8'435.21)	(107'555.74)
<i>Interest expense</i>	950.48	161.07
<i>Other financial expenses</i>	(4'637.20)	(5'975.08)
<i>Foreign exchange gain / loss - net</i>	(4'748.49)	(101'741.73)
TOTAL NON-OPERATING INCOME / (EXPENSES)	(8'435.21)	(107'555.74)
EXCESS / (SHORTAGE) OF RECEIPTS OVER EXPENSES	(141'365.00)	368'646.00
Total release of funds	1'703'479.00	1'294'978.00
Total allocation to funds	(1'562'114.00)	(1'663'624.00)
NET SURPLUS OR (DEFICIT) FOR THE PERIOD	-	-

JRR ASSOCIATION FINANCIAL STATEMENTS

BALANCE SHEET FOR THE YEAR ENDED 31 DECEMBER 2022 (IN CHF)

	2023	2022
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	1'663'440.20	2'037'453.93
Prepaid expenses and accrued income	243'547.90	143'561.68
TOTAL CURRENT ASSETS	1'906'988.10	2'181'015.61
Financial assets	36'361.05	36'219.45
Non-current assets	36'361.05	36'219.45
TOTAL ASSETS	1'943'349.15	2'217'235.06
LIABILITIES AND FUNDS		
CURRENT LIABILITIES		
Other short-term liabilities	183'285.02	284'285.25
TOTAL CURRENT LIABILITIES	183'285.02	284'285.25
TOTAL LIABILITIES	183'285.02	284'285.25
FUNDS		
Donor funds	1'125'384.19	1'238'362.51
JRR funds	634'679.94	694'587.30
<i>JRR fund</i>	712'046.61	690'724.57
<i>Roster management & deployment coordination fee fund</i>	107'675.78	157'384.36
<i>Foreign exchange differences</i>	(185'052.45)	(153'521.63)
TOTAL FUNDS	1'760'064.13	1'932'949.81
TOTAL LIABILITIES AND FUNDS	1'943'349.15	2'217'235.06



**JUSTICE
RAPID
RESPONSE**

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Cover photo: Satellite imagery captures vast farmlands.

Credit: Adobe Stock (AI generated)

Design: Renata Gonzalez
[Studio Maga](#)